



# **G-SHANK** **Enterprise Co., Ltd.**

**3Q, 2025**  
**Earnings Conference**

[www.gs.com.tw](http://www.gs.com.tw)

Nov. 11, 2025



# Disclaimer

- This presentation is based on the information obtained from G-Shank Enterprise, included Business Forecasts, Development and Financial status. Please note that while the company has used its best efforts to make sure the accuracy and comprehensiveness of this presentation, all information shall be subject to the public financial information submitted to government authorities by the company. G-Shank is not responsible for the respective update changes or adjustments that might occur in the near future.
- This document may contain “forward-looking statements” and any non-historical information, including the company’s operating strategies, operating plans and future prospects, are forward-looking statements based on our assumptions about future operations and uncertain factors such as government regulations, economic changes, market trend... etc., so actual results may differ.
- This document shall not be considered as an inducement to buy or sell securities or other financial products.

# Agenda

1

**About G-SHANK**

2

**Operational  
Performance**

3

**Current Status  
& Prospect**

4

**Idea Exchange**

The background of the slide is a faded, high-quality photograph of an industrial setting. It features a large, circular metal flange or part of a machine on the right side, with several blue, multi-jointed robotic arms or grippers positioned around it. The lighting is soft, and the overall color palette is muted, with greys, blues, and metallic tones. The text is overlaid on the left and center of the image.

# **1 About G-SHANK**



# Who We Are? (TWSE: 2476)



Chairman: Yu-Huang Lin



Capital: **\$2.1B** (NTD)

Note: As of October 31, 2025, the number of shares that have not yet completed the registration change procedure is 6,710,000 shares.



CEO: Ying-Shou Lin



Est. 1973



**2,658** (Worldwide)



Employees **857** (TW)

## Group Revenue Percentage

Parts



95%

Die



4%

OTHERS



1%

(Transaction within the group)

THE LARGEST  
COMPANY  
DEDICATED TO  
PRECISION  
STAMPINGS  
IN ASIA



\*2025/1~9 Group Data





# Where We Are?



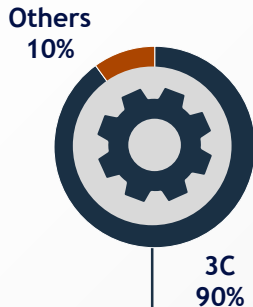


# How Did We Start?

## Vertical Integration

### Stamping

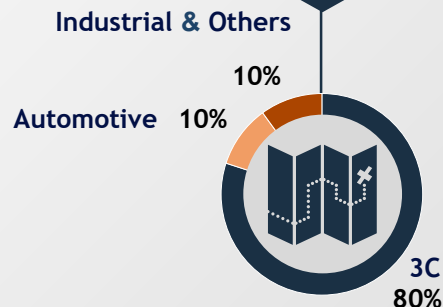
1973 Founded  
 1984 Est. Design Center  
 Est. 6S Policy  
 1989 Est. Malaysia Branch  
 1994 Est. G-Shank Mexico & USA  
 1995 Est. Shanghai Branch  
 1996 ISO 9001 Certified  
 1998 Listed in Over-The-Counter  
 (The First Company in Metal  
 Stamping Industry in TW)  
 1998 Est. Thailand & Taiwan Bade Branches



1973

2000

2010

2025  
1~9Industrial  
& Others

15%

10%  
Automotive3C  
75%

2009 Electroplating Lines Est.  
 2010 Est. Insert-Molding Dept.  
 2010 Est. Japan Branch  
 2012 Est. Wuhan Branch  
 2012 Record High Die PO (209 sets/mo)  
 2012 Stamping, Electroplating,  
 Insert-Molding, Automatic Assembly  
 Vertical Integration  
 2018 Est. Automotive Market Div.  
 Est. TPS & lean production  
 2023 ISO-14064 Certified  
 2024 Est. Guanyin Branch  
 ISO-45001 Certified  
 2025 Est. Philippines Branch

### Global Growth

2001 Listed in TWSE (2476)  
 2001 Est. Dongguan, Xiamen,  
 Suzhou, Qingdao Branches  
 2002 Est. Indonesia Branch  
 2004 Est. Tianjin Branch  
 2005 Est. Shanghai Precision Hardware Branch  
 2005 ISO14001 & ISO/TS16949 Certified  
 2006 Est. Shenzhen Branch  
 2007 Est. Shenzhen G-Bao Branch

34%  
Industrial  
& Others19%  
Automotive

\*2025/1~9 Group Data



# One Stop Solution

(Hsinwu factory ships approximately 600 types of products per month)

## Die Design



x**110** sets  
(Monthly Capacity)

- 3D/CAD Design
- Design Database System

## Stamping



x**827**  
(10 - 400T)

- Servo Feeds
- AOI Machine Inspection

## Insert-molding



x**40**  
(35 - 110T)

- AOI Machine Inspection
- Vertical, Horizontal Insert-molding Machine

## Machining



x**550**

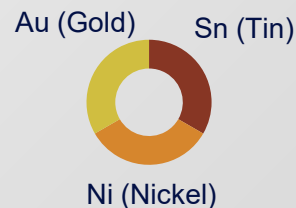
- Vertical CNC Machine
- Jig Grinder
- Profile Grinder
- Wire E.D.M
- Grinder
- Lathe
- Milling Machine
- Sawing Machine
- E.D.M
- Drilling E.D.M
- Precision E.D.M
- Horizontal Profile Grinder

## Electroplating



**4** Machines  
**8** Lines

(Dip plating, Brush plating, Spot plating)



## Automated Assembly



- R J 45 Connector
- D-SUB Connector
- Automatic Laser Welding Machine
- Automatic Silver Brazing Assembly
- Automotive Safety Device Assembly

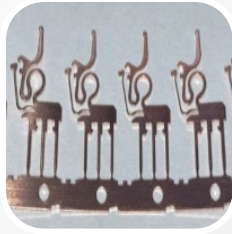


# One Stop Solution Example

**Metal  
Materials**



**Stamping  
Parts**



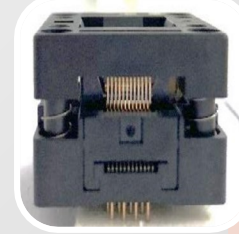
**Gold  
Electroplating**



**Plastic  
Insertion**



**Assembly**



**Package  
Test Tool**



Raw Material

Stamping

Electroplating

Insert-  
molding

Automated  
Assembly

G-SHANK  
Finished  
Products



**Plastic  
Materials**



**Stamping Die**



**Electroplating  
Line**



**Insert-molding  
Machine**

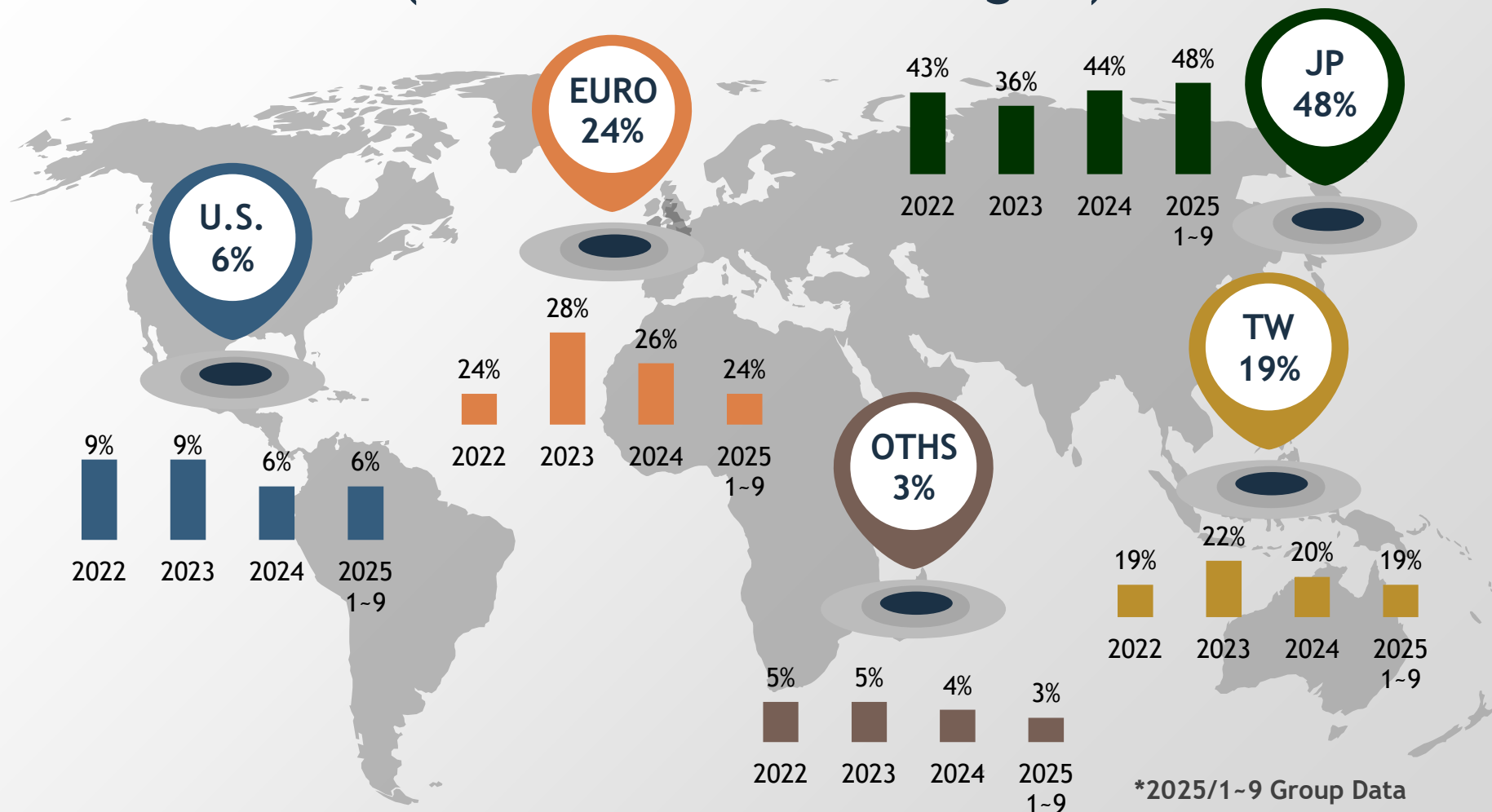


**Automated  
Assembly  
Machine**



# Total Sales by Region

(based on customer's region)





# What Do We Do?

## 19% Automotive

- Regulators
- Transmission Coolers
- GPS/ USB/ Charger Connectors
- Airbag & Seat Belt Connectors
- Air Conditioning
- Fuses
- Button Adaptors
- TPMS
- Headlight Parts
- Anti-theft Systems
- Automotive Camera Module

2022: 19%  
2023: 22%  
2024: 22%

## 34% Industrial & Others

- Sensors
- Relays
- No Fuse Breakers/ Switches
- PLC
- Timers
- Blood Sugar Testers
- Scalpels
- Semiconductor Lead Frames
- Furniture Parts
- Electronic Cigarettes
- Jewelry industry

2022: 28%  
2023: 30%  
2024: 32%

2022: 13%  
2023: 11%  
2024: 10%

## 11%

### Communications

- Mobile Phones
- ADSL
- Internet Related

2022: 20%  
2023: 16%  
2024: 17%

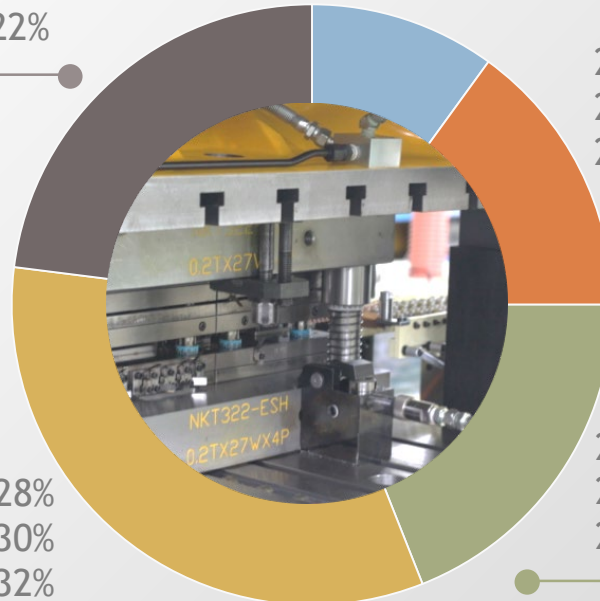
## 19% PC/NB

- I/O
- Type C
- USB
- HDMI
- FPC/FFC
- Memory Card
- Board-to-board

2022: 20%  
2023: 21%  
2024: 19%

## 17% Consumer Electronics

- Appliances
- Digital Cameras
- Gaming Parts
- Switches
- Video Recorders



\*2025/1~9 Group Data

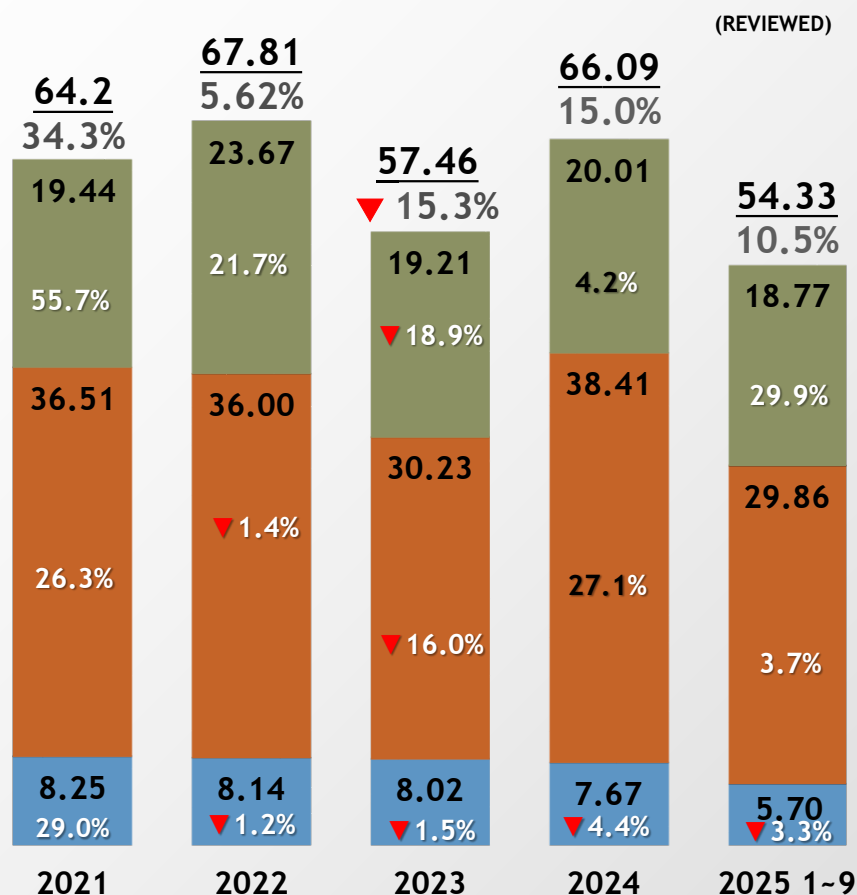
The background is a grayscale photograph of industrial machinery, featuring a large rotating wheel on the left and a complex assembly of metal blocks and a threaded rod on the right. Overlaid on this is a large, dark blue number '2' on the left and the text 'Operational Performance' in a dark blue sans-serif font to its right.

# **2** Operational Performance



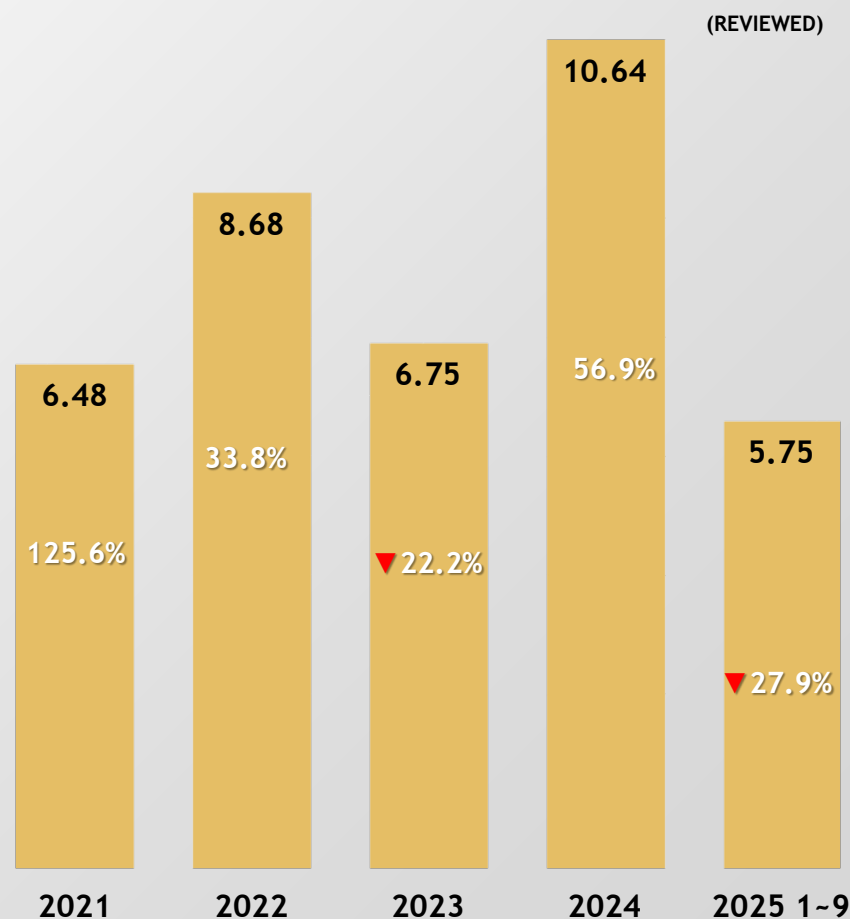
# Group Revenue

■ OTHER REGIONS ■ CHINA ■ TAIWAN



# Net Profits after Tax

(Attributable to owners of parent)



UNIT : NT\$ Hundred of Millions

% : YoY



# COMPOSITE INCOME SHEETS

(REVIEWED)  
In Thousands of New Taiwan Dollars

| Items                                                           | 2025/1~9       | 2024/1~9         | Growth%         |
|-----------------------------------------------------------------|----------------|------------------|-----------------|
| Sales revenue                                                   | 5,432,901      | 4,914,859        | 10.5%           |
| Operating costs                                                 | (3,816,081)    | (3,298,631)      | 15.7%           |
| Gross profit                                                    | 1,616,820      | 1,616,228        | 0%              |
| <b>Gross profit%</b>                                            | <b>29.8%</b>   | <b>32.9%</b>     | <b>-3.1ppts</b> |
| Operating expense                                               | (755,666)      | (730,838)        | 3.4%            |
| Net operating income                                            | 861,441        | 885,677          | -2.7%           |
| <b>Gains from operations %</b>                                  | <b>15.9%</b>   | <b>18.0%</b>     | <b>-2.1ppts</b> |
| Non-operating income and expenses                               | 70,767         | 354,617          | -80%            |
| Net interest income                                             | 145,004        | 156,961          | -7.6%           |
| Revaluation gains on financial assets                           | (68,134)       | 148,421          | -145.9%         |
| Foreign exchange gain                                           | (37,356)       | 15,773           | -336.8%         |
| <b>Income before tax</b>                                        | <b>932,208</b> | <b>1,240,294</b> | <b>-24.8%</b>   |
| Tax expense                                                     | (266,705)      | (339,920)        | -21.5%          |
| <b>Income tax %</b>                                             | <b>28.6%</b>   | <b>27.4%</b>     | <b>+1.2ppts</b> |
| <b>Profit (loss)</b>                                            | <b>665,503</b> | <b>900,374</b>   | <b>-26.1%</b>   |
| <b>Profit (loss), attributable to owners of parent</b>          | <b>574,833</b> | <b>797,306</b>   | <b>-27.9%</b>   |
| <b>Consolidated net income attributable to parent company %</b> | <b>10.6%</b>   | <b>16.2%</b>     | <b>-5.6ppts</b> |
| <b>Basic earnings per share</b>                                 | <b>2.72</b>    | <b>3.91</b>      | <b>-30.4%</b>   |

# BALANCE SHEETS

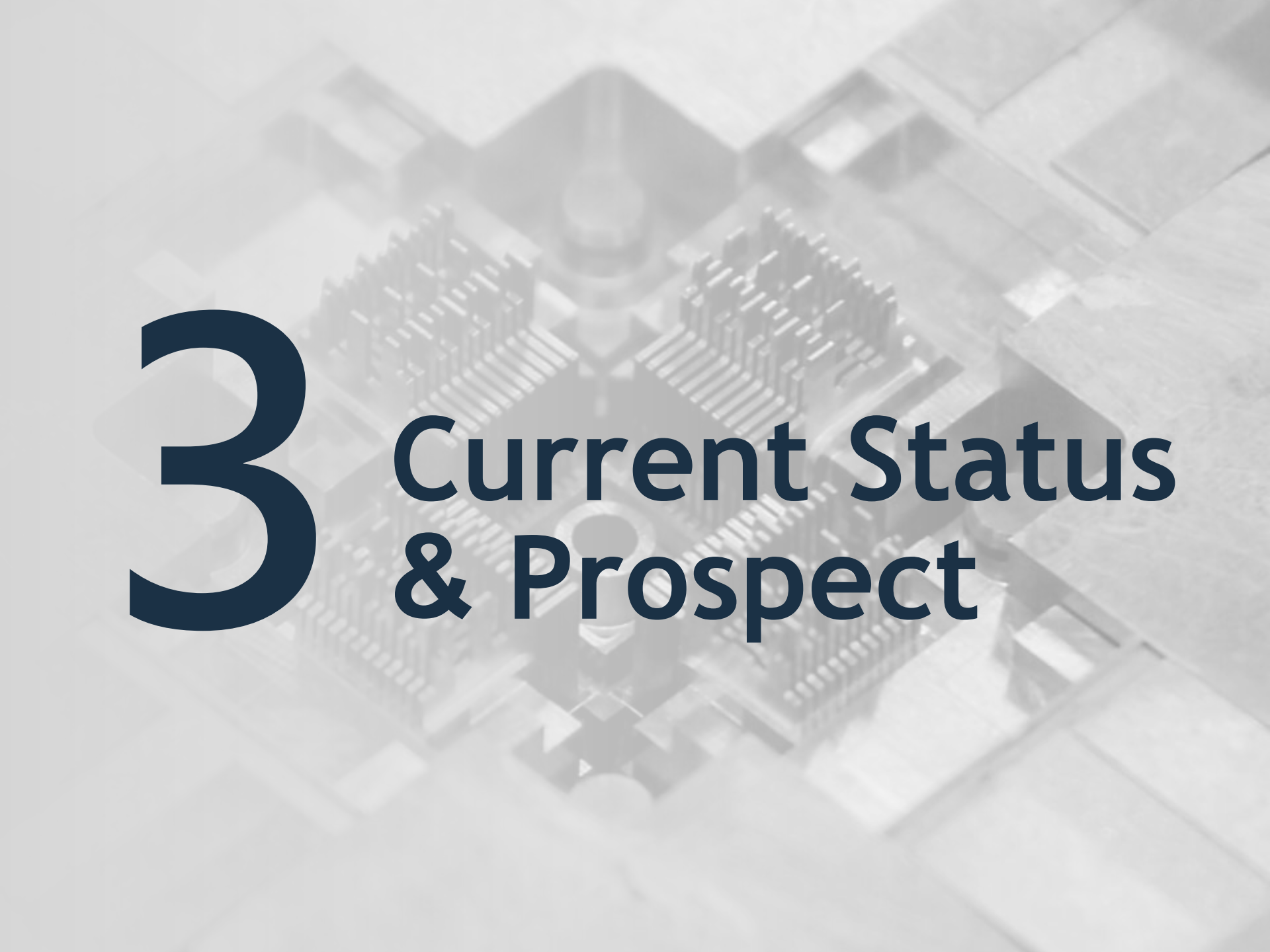
(REVIEWED)  
In Thousands of New Taiwan Dollars

| Items                                         | September 30, 2025 |               | September 30, 2024 |               |
|-----------------------------------------------|--------------------|---------------|--------------------|---------------|
|                                               | Amount             | %             | Amount             | %             |
| Cash & marketable securities                  | 5,580,964          | 45.0%         | 5,881,936          | 48.5%         |
| Notes receivable and accounts receivable, net | 1,663,732          | 13.4%         | 1,518,454          | 12.5%         |
| Current inventories                           | 879,111            | 7.1%          | 847,641            | 7.0%          |
| Long-term investments                         | 582,309            | 4.7%          | 530,782            | 4.4%          |
| Property, plant and equipment                 | 3,062,407          | 24.7%         | 2,845,736          | 23.5%         |
| Right-of-use asset                            | 301,397            | 2.4%          | 259,059            | 2.1%          |
| <b>Total assets</b>                           | <b>12,402,728</b>  | <b>100.0%</b> | <b>12,123,864</b>  | <b>100.0%</b> |
| <b>Total liabilities</b>                      | <b>3,545,574</b>   | <b>28.6%</b>  | <b>3,490,809</b>   | <b>28.8%</b>  |
| Total equity attributable to owners of parent | 8,240,920          | 66.4%         | 7,954,683          | 65.6%         |
| Non-controlling interests                     | 616,234            | 5.0%          | 678,372            | 5.6%          |
| <b>Total equity</b>                           | <b>8,857,154</b>   | <b>71.4%</b>  | <b>8,633,055</b>   | <b>71.2%</b>  |
| <b>Book value per share</b>                   | <b>38.0</b>        |               | <b>37.9</b>        |               |

# CASH FLOW

(REVIEWED)  
In Thousands of New Taiwan Dollars

| Items                                                        | 2025/1~9  | 2024/1~9    |
|--------------------------------------------------------------|-----------|-------------|
| Cash and cash equivalents at beginning of period             | 3,522,837 | 3,707,859   |
| Net cash flows from operating activities                     | 556,892   | 475,120     |
| Capital expenditures                                         | (373,842) | (1,415,578) |
| Net cash outflow from investing activities                   | (379,546) | (1,407,064) |
| Net cash outflow from financing activities                   | (367,520) | 770,501     |
| Effect of exchange rate changes on cash and cash equivalents | (120,359) | 255,558     |
| Cash and cash equivalents at end of period                   | 3,212,304 | 3,801,974   |

The background is a grayscale, high-angle photograph of a printed circuit board (PCB). A large, square integrated circuit (chip) is the central focus, featuring a dense grid of pins. Various other components, including smaller chips and surface-mount components, are visible on the board's surface.

**3**

# **Current Status & Prospect**

# Capital Expenditure Plan

## ■ Guanyin Factory



## ■ Huizhou Factory



## ■ Philippines Factory



|                            |                                                                                                                                                            |                                               |                                                       |
|----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------|
| <b>Land Area</b>           | 14,761 m <sup>2</sup><br>(approx. 4,465.2 ping)                                                                                                            | 13,223 m <sup>2</sup><br>(approx. 4,000 ping) | -                                                     |
| <b>Building Area</b>       | 30,669.8 m <sup>2</sup><br>(approx. 9,277.61 ping)                                                                                                         | 23,140 m <sup>2</sup><br>(approx. 7,000 ping) | 6,120 m <sup>2</sup> (Rented)<br>(approx. 1,851 ping) |
| <b>Capital Expenditure</b> | NTD 1.55 Billions                                                                                                                                          | RMB 80 Millions                               | USD 5 Millions                                        |
| <b>Overview</b>            | <ul style="list-style-type: none"> <li>Plant 1 :<br/>Construction started on 2025/09/2</li> <li>Plant 2 :<br/>Construction started on 2024/10/7</li> </ul> | Expected to operate in 3Q~4Q, 2026            | Expected to operate in 1Q, 2026                       |





# ■ Shanghai

## Capital Expenditure Plan

**Land Area**

6,168m<sup>2</sup>  
(approx. 1,866 ping)

**Building Area**

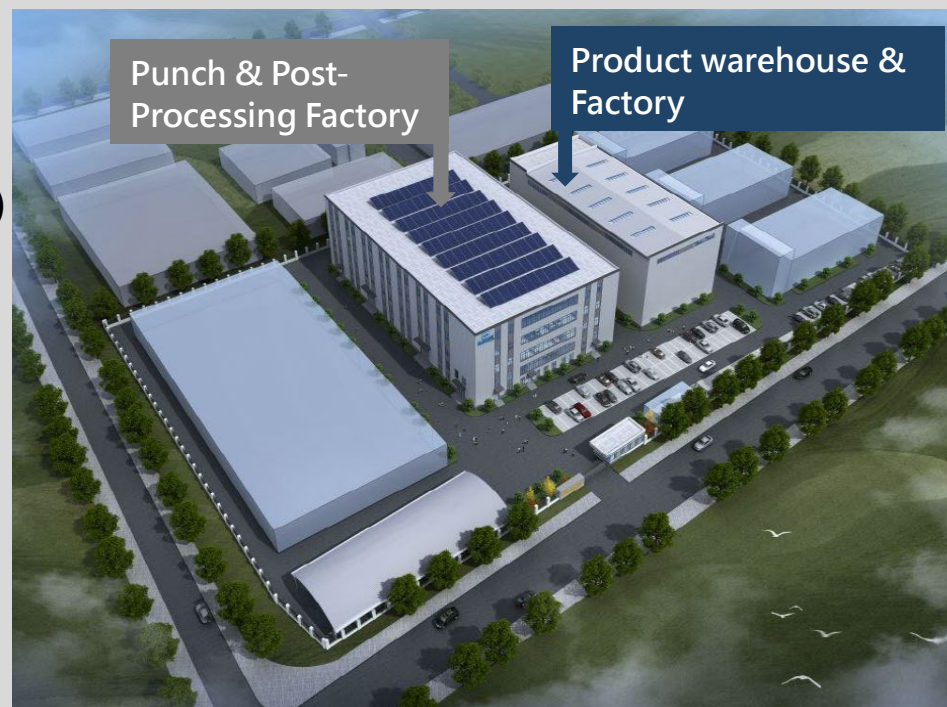
18,175m<sup>2</sup>  
(approx. 5,498 ping  
four-story building)

**Capital Expenditure**

RMB 80 Millions

**Overview**

Operations in Q3,  
2027





# 4 Idea Exchange



- Progress of the New branch & Electroplating Project<sup>(P.18)</sup>
- Capital Expenditure Plan <sup>(P.19)</sup>
- Revenue Performance of 2025 Q2
- Tariff-Inventor(Pull-in order & Inventory Digestion)
- Analysis of Gross Margin Factors, Gold Price Impact, and Cost pass-Through Outlook
- Product Line Outlook-Opportunities & Risk
- Prospect of 2025Q4 & 2026



## CORE VALUES

With kindness, integrity, courage, and responsibility  
as our foundation

We create value for customers, opportunities for  
employees, and benefits for society.

## OUR VISION

G-SHANK is dedicated to precision manufacturing,  
with the intention of becoming the leading brand of  
the industry.

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💻 G-SHANK Investors  
[www.gshank.info/home/investors/](http://www.gshank.info/home/investors/)

Market Observation Post System  
(Code: 2476)  
<https://mops.twse.com.tw/mops/web/index>

-Thank You-